

CYBERSECURITY: PLANNING FOR AND RESPONDING TO AN ATTACK

2021 COUNCIL OF CHIEF JUDGES OF THE
STATE COURTS OF APPEAL

BOSTON, MASSACHUSETTS

OCTOBER 28, 2021



ABOUT THE SESSION

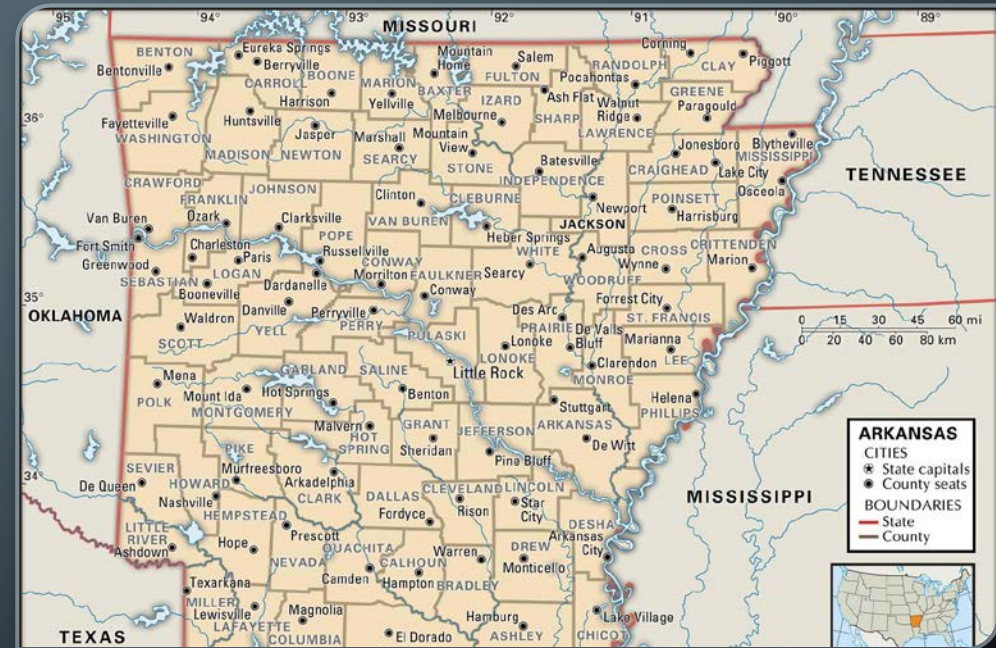
This session will cover the stories of courts that have experienced cyber events that highlight the importance of planning. These experiences have valuable lessons learned that will be shared, which may help courts improve existing plans or get started on the planning process. Some key actionable steps that are high value and moderate effort cyber security hygiene practices will be recommended, and a take-away score card that can be used to evaluate current court technology cybersecurity status will be provided. This Center for Internet Security score card may help identify gaps and assist with prioritizing future cyber security initiatives.

THE PANEL

- **Charles Byers**, Chief Information Officer,
Kentucky Court of Justice
- **Jorge Basto**, Director of IT Programs,
Cherokee County Clerk of Courts
- **Tim Holthoff**, Chief Information Officer,
Arkansas Administrative Office of the Courts

ARKANSAS

- Non-unified judiciary
- Administrative Office of the Courts (AOC)
- Court applications at all levels
- AOC hosts Arkansas Judiciary website



NOT TOO BIG FOR OUR BREACHES



Compromised virtual machine



Cryptocurrency mining operation



Website defaced



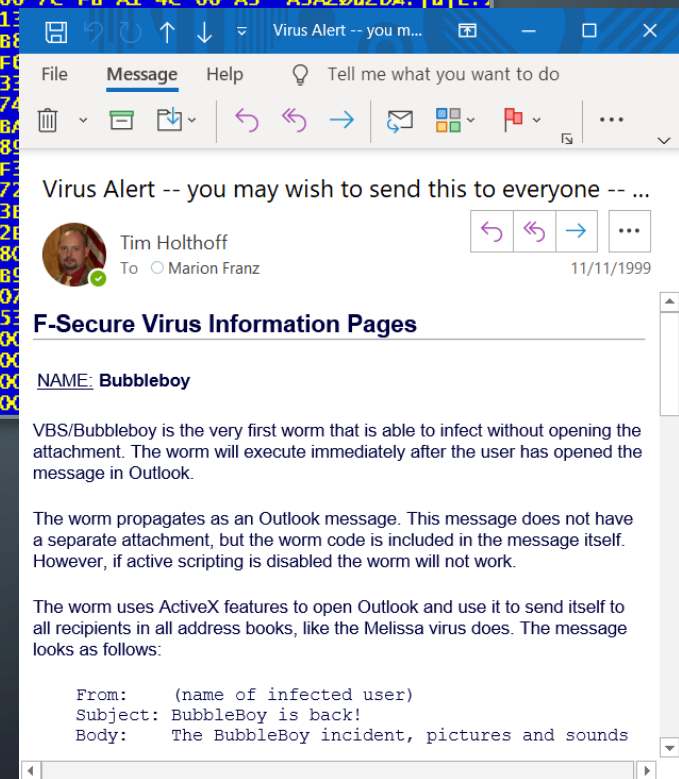
Surrendered credentials from phishing

CYBERSECURITY IS NOTHING NEW

The 1990's brought us

- Monkey Virus
- Melissa Virus
- Bubble Boy Worm

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MORE THREATS

Early 2000's

- Love Bug Virus
- More networked devices
- More networked services
- More malicious actors
- More email traffic
- Virtual servers
- More tools to respond to threats

THREATS INCREASING

2018 ARKANSAS JUDICIARY
WEBSITE PAGE WAS DEFACED





TODAY'S CONSTANT BATTLE

- Phishing attempts
- Several successful
- No ransomware...
YET...but...

KENTUCKY COURT OF JUSTICE



- A Unified Court System
- Very Broad Responsibilities
- Centralized Information Technology
- Over 250 internally-developed Applications
- Primary and Secondary Data Centers
- Network Covering over 380 Nodes
- Tech Team of over 170 Staff
- Supporting nearly 3300 Court Personnel and 406 Elected Officials

KENTUCKY'S FIRST BRUSH WITH RANSOMWARE

First exposure to Crypto Locker in 2014

Delivered as an e-mail to a distribution group of Managers and Executives

File Message Help Tell me what you want to do

Delete Archive Reply Reply All Forward

Move to: ? To Manager
Team Email Done
Reply & Delete Create New

Move Assign Policy Mark Unread Categorize Follow Up

Translate Read Aloud Zoom Reply with Meeting Poll Send to OneNote



Mon 4/7/2014 10:38 AM
Byers, Charles
DO NOT OPEN FAX

To All AOC Managers & Exec Officers
 This message was sent with High importance.

An e-mail came in within the past hour that appears to be from fax@kycourts.net

It is not. Do not open it. We are looking into it now...

Charles P Byers
 Chief Information Officer
 Administrative Office of the Courts
 1001 Vandalay Drive
 Frankfort, KY 40601
 (502) 573-2350 ext. 50111
 (502) 330-6822 cell
 (502) 782-8700 fax

CONFIDENTIALITY NOTICE: This message is intended only for the addressee and may contain information that is confidential. If you are not the intended recipient, do not read, copy, retain or disseminate this message or any attachment. If you have received this message in error, please call the sender immediately at (502) 573-2350 and delete all copies of the message and any attachment.

File Message Help Tell me what you want to do

Delete Archive Reply Reply All Forward

Move to: ? To Manager
Team Email Done
Reply & Delete Create New

Move Assign Policy Mark Unread Categorize Follow Up

Translate Read Aloud Zoom Reply with Meeting Poll Send to OneNote

Delete Respond Quick Steps Move Tags Editing Speech Zoom FindTime OneNote

Mon 4/7/2014 10:41 AM

RE: DO NOT OPEN FAX

To Byers, Charles

maybe

From: Byers, Charles
Sent: Monday, April 07, 2014 10:40 AM
To: [REDACTED]
Subject: RE: DO NOT OPEN FAX

Did you open the ZIP? If so, did you execute the installer therein?

From: [REDACTED]
Sent: Monday, April 07, 2014 10:39 AM
To: Byers, Charles
Subject: RE: DO NOT OPEN FAX

And of course I did... So if it some kind of crazy virus, just send someone to me. Dang!

From: Byers, Charles
Sent: Monday, April 07, 2014 10:38 AM
To: All AOC Managers & Exec Officers
Subject: DO NOT OPEN FAX
Importance: High

An e-mail came in within the past hour that appears to be from fax@kycourts.net

CHAOS

Your personal files are encrypted!



Private key will be destroyed on
9/24/2013
6:21 PM

Time left
54 : 15 : 15

Your important files **encryption** produced on this computer: photos, videos, documents, etc. [Here](#) is a complete list of encrypted files, and you can personally verify this.

Encryption was produced using a **unique** public key [RSA-2048](#) generated for this computer. To decrypt files you need to obtain the **private key**.

The **single copy** of the private key, which will allow you to decrypt the files, located on a secret server on the Internet; the server will **destroy** the key after a time specified in this window. After that, **nobody and never will be able** to restore files...

To obtain the private key for this computer, which will automatically decrypt files, you need to pay **100 USD / 100 EUR /** similar amount in another currency.

Click <Next> to select the method of payment and the currency.

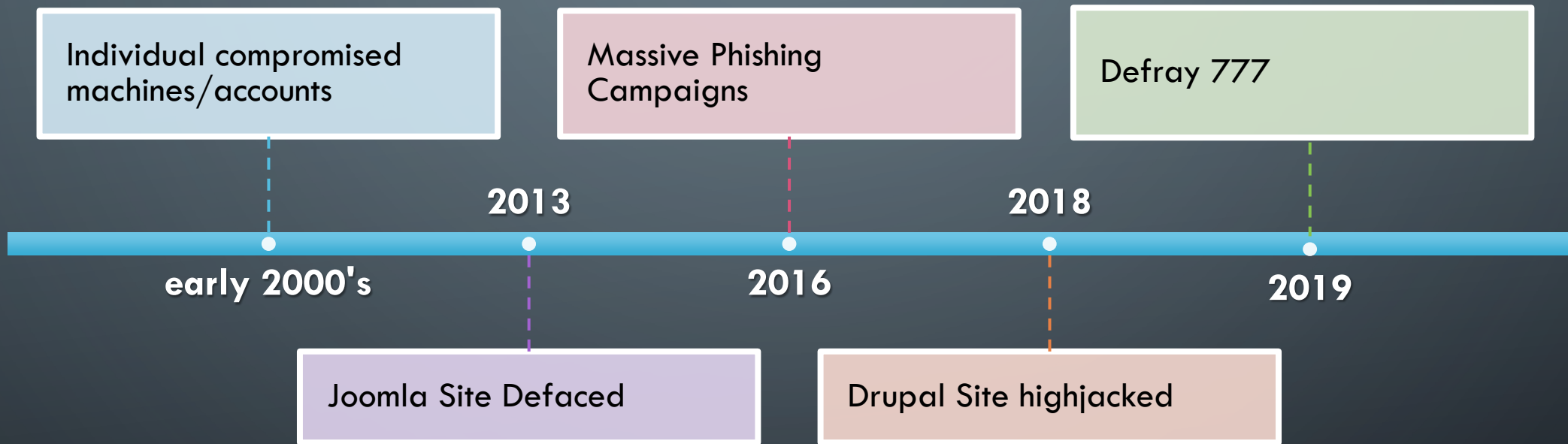
Any attempt to remove or damage this software will lead to the immediate destruction of the private key by the server.

“I ASKED OUR TOP SECURITY ANALYST AND THERE IS A TECHNICAL TERM FOR IT.

HE SAID YOU ARE ‘SCREWED’.”

- Decentralized Judiciary (10 Districts, 49 Circuits, 159 Counties)
- <1% of State Budget (20th in Salaries and Budgets)
- Separate IT Departments supporting the Supreme Court, Court of Appeals and Administrative Office of the Courts
- Physical Data Center and Colocation Site
- AOC directly supports all courts but limited hands-on services
 - 17 IT Staff support the AOC, partner organizations and courts

PREVIOUS EXPOSURES TO CYBERATTACKS



SECURITY PROGRAM LIFECYCLE



Preparation:

What are you doing right now?

**Detection
& Analysis:**

Uh Oh, Something is wrong.

**Containment
& Eradication:**

Limit the damage and expel the threat.

Recovery:

Back to business! Back-Ups are not “Recovery”

**Post-Incident
Activity:**

Never let a good crisis go to waste.

Detection and Analysis

Prepping for CMS Court Staff Training

CIO notified of malware discovered on the AOC Servers

Review of environment exposed the ransomware note and scope of the breach

Mobilized AOC and IT Management Teams

Launched response protocols to contact external resources

SATURDAY
JUNE 29, 2019

Containment and Eradication

MS-ISAC, GTA and National Guard Resources reviewing activity logs

Outgoing requests prompted a complete severing of the Data Center

SecureWorks was contracted to perform additional remediation efforts

CIO briefed the Chief, AOC Director and State CISO as to findings

FBI was contacted and scheduled to be onsite Monday, July 1st

SUNDAY
JUNE 30, 2019

**WEDNESDAY
JULY 3, 2019**

Recovery

No affected systems have been brought back online

Discussions led to the decision to have Internal IT take over and start Recovery

Started rebuilding in AWS Cloud

Stood up Judicial Council Website on Thursday July 4th

Brought in AWS Resources to assist with “Lift and Shift” on the AOC Network

HOW DID THIS HAPPEN?

Thursday the 27th:

- > Authorized access by Clerk to the AOC Network
- > Authorized connection to a Citrix Server
- > **Unauthorized** "backdoor" installed on CITRIX Server to provide continued access

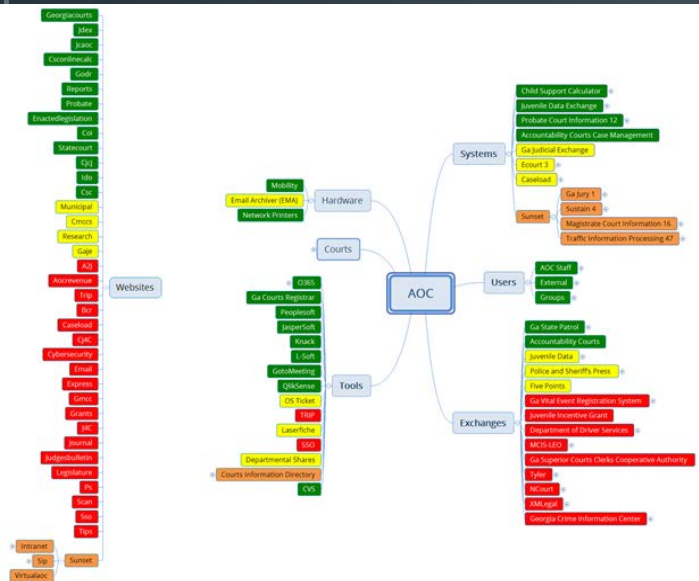
Friday the 28th:

- > **Unauthorized** Persistence and Harvesting Tools
- > **Unauthorized** Cobalt Strike functionality launched

Defray777 installed!

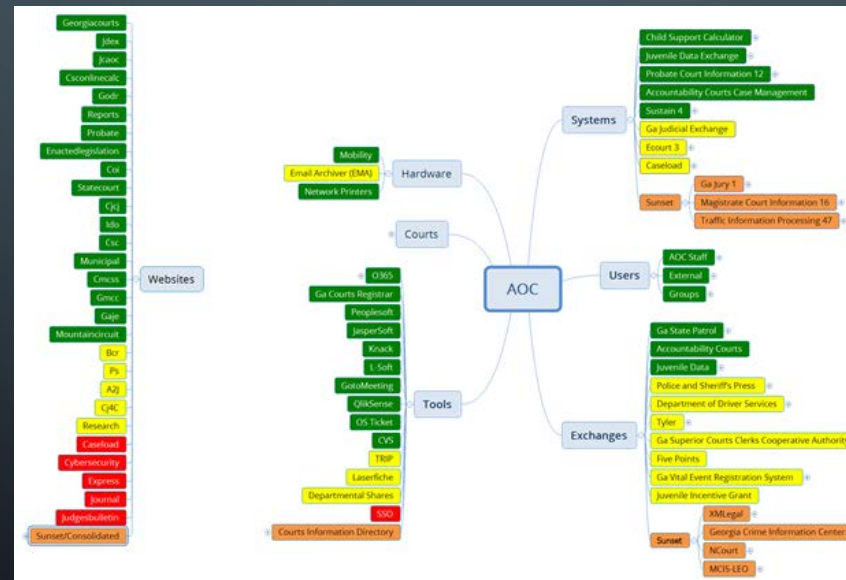
1. Staff Issues Related to Fatigue and Frustration
2. Thanks but No Thanks
3. Alternative Vendors / Processes for Customers

Week Five

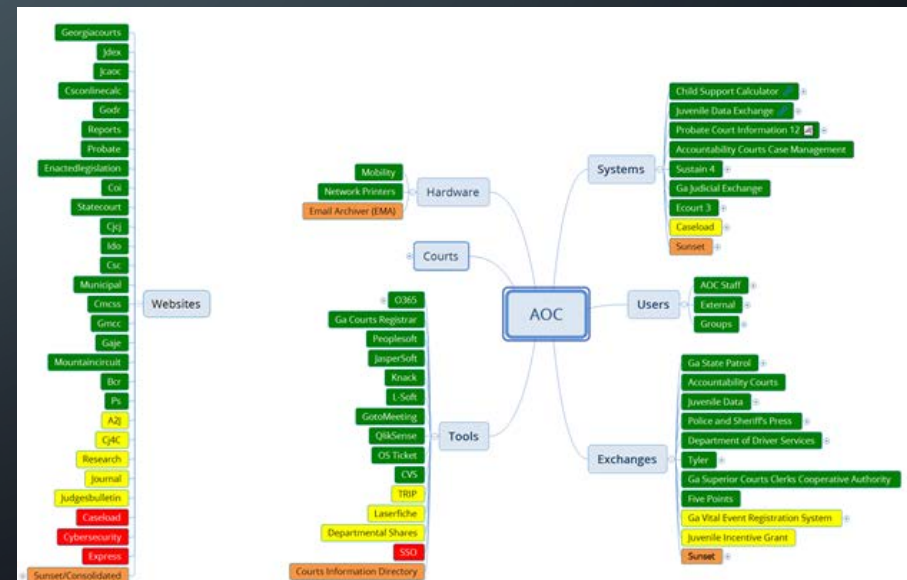


1. Determine Viability of Recovered Services
2. Determine what Vendor Services to Continue
3. Start pushing normalcy
4. Re-established exchanges, data sharing and communications
5. Expect questions and concerns from partners

Week Six



Week Seven



LESSONS LEARNED FROM THE 2019 GEORGIA ATTACK



THINK ABOUT THE PHASES AND PACE THE ACTIVITY. COMMUNICATION AND EXPECTATION MANAGEMENT WILL BE KEY WITH STAKEHOLDERS.



LEAN ON VENDORS / PARTNERS AND UTILIZE EMAIL FOR SPECIFIC RECOVERY EFFORTS. FOCUS ON WHAT IS TRULY LOST.



MAKE SURE ALL RESOURCES ARE DIRECTED TOWARDS THE DETERMINED OBJECTIVE. ITS NOT ALWAYS AS CLEAR AS YOU THINK.



EVERYONE BECOMES A COURT CONSULTANT. EVERYONE WITH AN ORGANIZATION ACCOUNT IS ON THE SECURITY TEAM.



TIME IS NOT JUST MONEY, ITS PEOPLE LIVELIHOODS. PREPARATION IS ESSENTIAL.

THINK ABOUT...

- A Cyberattack is not always a full blown, sensational takeover of an entire network.
- Not something you buy and plug in or install. Ransomware is typically not a single piece of software.
- Cannot 'guarantee' Security.
- Three Pillars of Preparation:
 - Controls
 - Segmentation
 - Recovery
- ~~"It's Not If, it's When"~~ "Not When, but How Bad?"

KENTUCKY'S INCIDENT RESPONSE PLAN

2014

- First developed in 2014 in response to brush with Ransomware #1

2015

- Revised after tabletop exercises

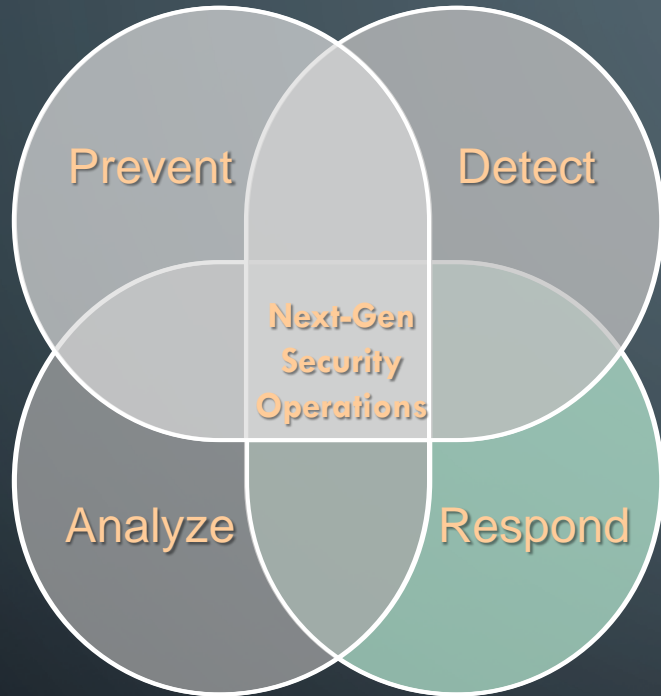
2019

- Revised again after incident

Ongoing

- A living document

TOOK A HOLISTIC VIEW OF SECURITY OPERATIONS



Security operations is part of what we call a *threat collaboration environment*, where members must actively collaborate to address cyberthreats affecting the organization's brand, business operation, and technology infrastructure on a daily basis.

Prevent: Defense in depth is the best approach to protect against unknown and unpredictable attacks. Diligent patching and vulnerability management, endpoint protection, and strong human-centric security (amongst other tactics) are essential.

Detect: There are two types of companies – *those who have been breached and know it, and those who have been breached and don't know it*. Ensure that monitoring, logging, and event detection tools are in place and appropriate to your organizational needs.

Analyze: Raw data without interpretation cannot improve security and is a waste of time, money, and effort. Establish a tiered operational process that not only enriches data but also provides visibility into your threat landscape.

Respond: Organizations can't rely on an ad hoc response anymore – don't wait until a state of panic. Formalize your response processes in a detailed incident runbook in order to reduce incident remediation time and effort.

THE SECURITY INCIDENT RESPONSE

PREPARE

Ensure the appropriate resources are available to best handle an incident.



ANALYSIS

Distill real events from false positives



ERADICATE

Eliminate the threat from your operating environment.



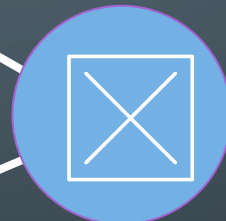
POST-INCIDENT ACTIVITIES

Conduct a lessons-learned post-mortem analysis.



DETECT

Leverage monitoring controls to actively detect threats.



CONTAIN

Isolate the threat before it can cause additional damage.



RECOVER

Restore impacted systems to a normal state of operations.

SECTION OF THE CIRP

Introduction and Purpose

Cybersecurity Incident Response Team

Communications

Incident Response Procedures

Glossary & Appendices

IDENTIFY ROLES AND TEAMS



COMMUNICATIONS PLAN

Define Operational
Tempo Timeline

Who and to Whom, When and
How Often, Contents and Methods

War Room Location
and Procedures

INCIDENT RESPONSE

1

Incident Types

2

Incident Severity

3

Priorities (life & safety, critical operations and data, the rest)

4

Maps out Lifecycle, Tasks and Communications

SECOND BRUSH WITH RANSOMWARE

March 11, 2019

1:29 a.m.

Most recent exposure

SecureWorks reports activity on a server in the Azure Cloud

Investigation reveals a privileged account has been compromised

8:01 a.m.

Declare Potential Cybersecurity Incident

8:47 a.m.

Upon full investigation, INCIDENT is confirmed

PULLED OUT THE CIRP

Containment efforts to maximum

Notify the Cybersecurity Incident Response Team

Establish the War Room – Call CIRT 10:30 a.m. meeting

Cancel everything possible

WORKING THE CIRP

3:00
p.m.

- Full containment and eradication

7:00
p.m.

- Well into recovery

10:30
p.m.

- Looked like recovery was on auto-pilot

- CIRT patted themselves on the back and went home

BUT . . .

RETURN TO FULL SERVICE

8:00 a.m.

the replication failed

War room augmented with engineers to manually push fix

9:00 p.m.

200+ servers manually “fixed” and all services restored

Ample list of items for post-incident analysis compiled

Just under 44 hours

LESSONS LEARNED IN KENTUCKY AND CHANGES IMPLEMENTED

- Enable Multi-Factor Authentication (MFA)
- Institutionalize Information Security Practices, Augment InfoSec Team
- Audit Select Aspects (Account Permissions, Stale Accounts, Backups etc.)
- Join Groups and Mailing Lists (MS-ISAC, KnowB4, etc.)
- Formalize Business Impact Analysis and Business Continuity Plans
- Has helped as turnover continues in the Tech space

LESSONS LEARNED - ARKANSAS



EDUCATION



POLICY



TECHNOLOGY



PREPAREDNESS

EDUCATION

- Cybersecurity training for IT staff
- Cybersecurity awareness training for court staff
- Rolling out KnowBe4



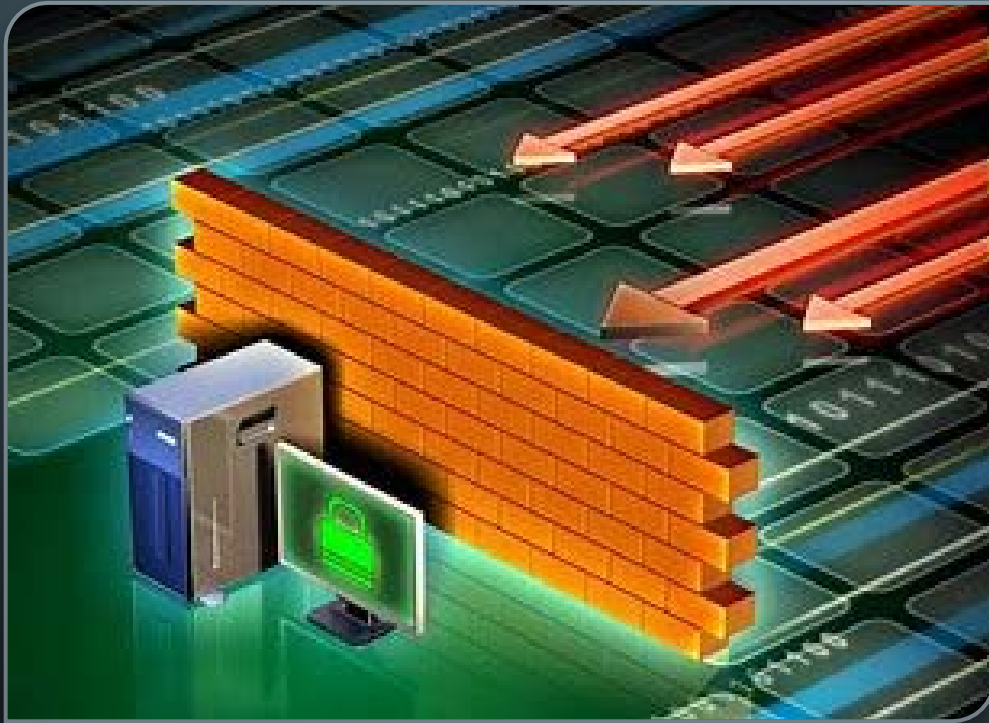
A white folder is shown at an angle, with a white label on its front. The label has a black border and contains the text "Policy Handbook" in a bold, black, sans-serif font. The folder is set against a dark blue background with some blurred elements, possibly other folders or a desk.

Policy Handbook

POLICY

- VPN clients
- Personal devices
- Password policies
- Software policies
- Patching and update policies
- Remote work

TECHNOLOGY



- Invest in technology security professionals
- Scanning technologies
- System Incident and Event Management technologies
- Keep hardware and software current
- Cloud technologies

PREPAREDNESS



- Incident response planning
- Disaster recovery
- Continuity of operations
- Cyber insurance

ARKANSAS SUMMER 2021



**WANTED
BY THE FBI**

APT 41 GROUP

ZHANG Haoran TAN Dailin QIAN Chuan

FU Qiang JIANG Lizhi

CAUTION

ZHANG Haoran, TAN Dailin, QIAN Chuan, FU Qiang, and JIANG Lizhi are all part of a Chinese hacking group known as APT 41 and BARIUM.

On August 15, 2019, a Grand Jury in the District of Columbia returned an indictment against Chinese nationals ZHANG Haoran and TAN Dailin on charges including Unauthorized Access to Protected Computers, Aggravated Identity Theft, Money Laundering, and Wire Fraud. These charges primarily stemmed from alleged activity targeting high technology and video gaming companies, and a United Kingdom citizen.

On August 11, 2020, a Grand Jury in the District of Columbia returned an indictment against Chinese nationals QIAN Chuan, FU Qiang, and JIANG Lizhi on charges including Racketeering, Money Laundering, Fraud, Identity Theft, and Access Device Fraud. These charges stem from their alleged unauthorized computer intrusions while employed by Chengdu 404 Network Technology Company. The defendants allegedly conducted supply chain attacks to gain unauthorized access to networks throughout the world, targeting hundreds of companies representing a broad array of industries to include: social media, telecommunications, government, defense, education, and manufacturing. These victims included companies in Australia, Brazil, Germany, India, Japan and Sweden. The defendants allegedly targeted telecommunications providers in the United States, Australia, China (Tibet), Chile, India, Indonesia, Malaysia, Pakistan, Singapore, South Korea, Taiwan, and Thailand. The defendants allegedly deployed ransomware attacks and demanded payments from victims.

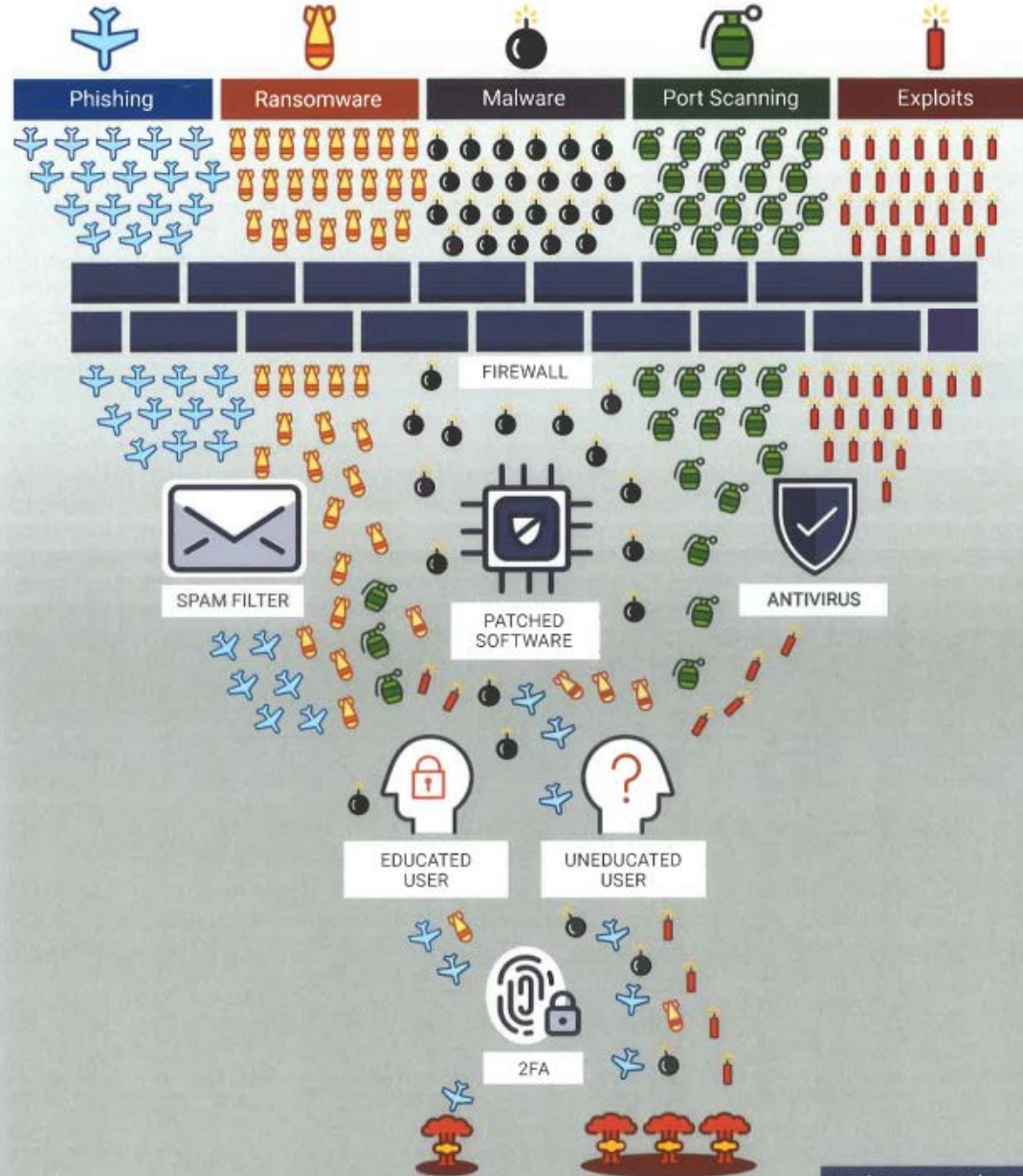
If you have any information concerning these individuals, please contact your local FBI office, or the nearest American Embassy or Consulate.

Field Office: Washington D.C.

www.fbi.gov

- Call from State CIO
- Mandiant Suspect Traffic
- Activated Response Plan
- Activated Cyber Claim
- Forensic Investigation
- Conclusion

LAYERED CYBERSECURITY



Implementation Groups

The CIS Controls are internationally recognized for bringing together expert insight about threats, business technology, and defensive options into an effective, coherent, and simpler way to manage an organization's security improvement program. But in our experience, organizations of every size and complexity still need more help to get started and to focus their attention and resources.

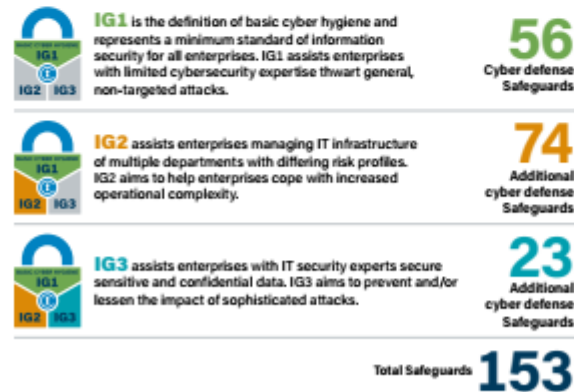
To that end, we developed Implementation Groups (IGs). IGs are the recommended guidance to prioritize implementation of the CIS Controls. In an effort to assist enterprises of every size, IGs are divided into three groups. They are based on the risk profile and resources an enterprise has available to them to implement the CIS Controls. Each IG identifies a set of Safeguards (previously referred to as CIS Sub-Controls), that they need to implement. There are 153 Safeguards in CIS Controls v8.

Every enterprise should start with IG1. IG1 provides effective security value with technology and processes that are generally already available while providing a basis for more tailored and sophisticated action if that is warranted. Building upon IG1, we then identified an additional set of Safeguards for organizations with more resources and expertise, but also greater risk exposure. This is IG2. Finally, the rest of the Safeguards make up IG3.

These IGs provide a simple and accessible way to help organizations of different classes focus their scarce security resources, and still leverage the value of the CIS Controls program, community, and complementary tools and working aids.

Basic Cyber Hygiene

CIS Controls v8 defines Implementation Group 1 (IG1) as basic cyber hygiene and represents an emerging minimum standard of information security for all enterprises. IG1 is the on-ramp to the CIS Controls and consists of a foundational set of 56 cyber defense Safeguards. The Safeguards included in IG1 are what every enterprise should apply to defend against the most common attacks.



For more information, visit www.cisecurity.org/controls.



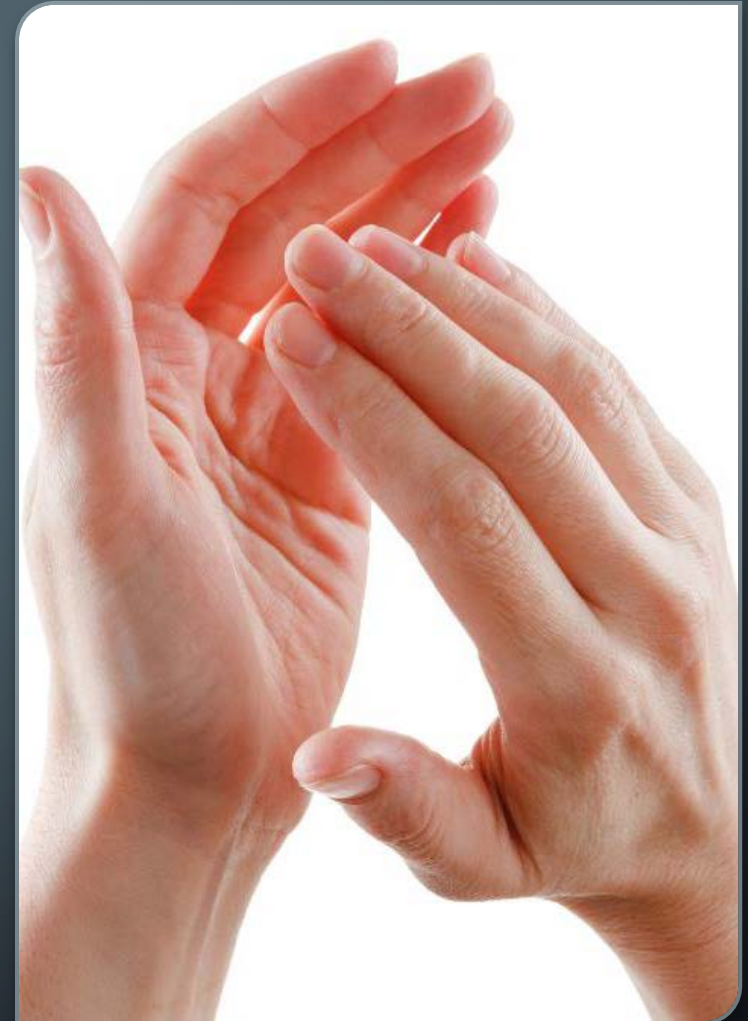
Let's



Talk

CONTACTING YOUR PANEL

- **Charles Byers** 502-573-2350,
charlesbyers@kycourts.net
- **Jorge Basto** 678-493-6545,
jlbasto@cherokeega.com
- **Tim Holthoff** 501-410-1919,
tim.holthoff@arcourts.gov



ADDITIONAL RESOURCES

- JTC Resource Bulletin Responding to Cyber Attack
<https://tinyurl.com/y2x7f634>
- National Cyber Incident Response Plan
<https://www.us-cert.gov/ncirp>
- Court Information Technology Officers Consortium (CITOC)
<http://www.citoc.org/>